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Strategic Plan Advisory Council

As envisioned in the strategic plan, the Strategic Plan Advisory Council (SPAC) is a widely representative body that advises the provost on coordinating the strategic plan implementation process, liaises across academic and administrative units, reviews the progress and deliverables of [working groups](#) for each of the strategic plan's goals, and communicates progress on strategic planning implementation to the USF community. The Council includes faculty, librarians, staff, and students who represent each school, college, the Gleeson Library, and units across campus to ensure alignment with school/college level strategic plans.

Hear the Latest from the Council

If you would like to ask a SPAC member to give an update on the implementation process to your department or committee, please email strategicplanning@usfca.edu or join the conversation in our [Slack workspace](#).

Advisory Council Members

Co-chairs:

- Christopher Brooks, Professor of Computer Science and Engineering, College of Arts and Sciences
- Shawn P. Calhoun, Library Dean, Gleeson Library
- Anastasia Vrachnos, Vice Provost, Global Education, Immersions, and Strategic Initiatives

Members:

- Opinder Bawa, Vice President, Information Technology Services, and Chief Information Officer
- Marilyn DeLaure, Professor of Communication Studies, College of Arts and Sciences, and Co-Director, Tracy Seeley Center for Teaching Excellence
- Carolina Echeverria, Director for Partnerships, School of Nursing and Health Professions
- Katherine Edwards, Associate Vice Provost, Enrollment Communications, Strategic Enrollment Management
- Anneliese Mauch, Associate Vice President, Office of Marketing and Communications
- Elizabeth Miles, Facilities Master Plan Project Manager and Community Relations Manager, Facilities
- Star Plaxton Moore, Director of Community-Engaged Learning, Leo T. McCarthy Center
- Diane Nelson, Assistant Vice President, Human Resources
- Danica Leigh Nacionales, Office Assistant, Registrar's Office, School of Law
- Mario Peraza, Associate Vice President for Campaign and Engagement, Development
- Angelica Quinonez, Director, University Ministry
- Barwende Sane, Jesuit Fellow and Doctoral Student, School of Education

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