

## Interim Report Action Summary

Institution	University of San Francisco	
ALO	Deborah Panter	
WSCUC Staff Liaison	Susan Opp	
Review Call Date	February 8, 2024	
Interim Report Panel	First Reader: William Shay Second Reader: Jenni Parrish	
Institutional Representatives	Name	Title
	Rev. Paul Fitzgerald, SJ	President
	Deborah Panter	Associate Vice Provost for Educational Effectiveness & ALO
	Eileen Fung	Interim Provost and Vice President of Academic Affairs
	Rebecca Hong	Vice Provost, Student Success, Inclusive Excellence, and Curricular Innovation
	Anastasia Vrachnos	Vice Provost, Global Education, Immersions and Strategic Initiatives
	Susan Freiwald	Dean, USF School of Law
	Ellen Ryder	Vice President, Marketing Communications
	Chantel Smith	Associate Vice President, Annual Giving & Operations
Topics to be Covered as Required by Commission in Letter Dated March 4, 2019	<ol style="list-style-type: none"> <li>1. Develop and articulate strategic goals and objectives (CFRs 3.7, 4.5, 4.6, 4.7)</li> <li>2. Shared governance to improve communication and ensure participatory decision-making (CFRs 2.4, 3.10, 4.5, 4.6)</li> <li>3. Law School leadership, bar pass rates, placement of graduates, and fiscal stability (CFRs 1.6, 2.1, 2.6, 2.10-2.14, 4.4, 4.5)</li> <li>4. Program review and assessment of curricular and co-curricular programs (CFRs 3.3, 4.4)</li> <li>5. Communication channels to improve advice and dialogue across campus (CFRs 3.7, 4.2, 4.3)</li> <li>6. Alumni survey improvements (CFR 4.1)</li> </ol>	

<b>Findings of the Interim Report Committee</b>	
Commendations	<ol style="list-style-type: none"> <li>1. Clear, concise, and compelling description of report preparation process, institutional context, and responsiveness to Commission recommendations, especially in highlighting the importance of mission fit for academic programming and campus culture.</li> <li>2. Moving beyond the narrow call of areas for improvement to provide value-added initiatives in the faculty and alumni development spaces and to include librarians, staff, and part-time faculty in shared governance initiatives.</li> <li>3. Attentiveness to the changing ecology of higher education, especially as prompted by prolonged pandemic, with keen awareness about how external challenges and opportunities influence the terms and trajectory of institutional capacity and effectiveness in fulfilling strategic goals.</li> </ol>

Recommendations (2023 Handbook and Standards)	<ol style="list-style-type: none"> <li>1. Continue efforts to provide clarity regarding participatory decision-making and to ensure involvement opportunities for both represented and non-represented groups in shared governance. (CFRs 3.1, 3.11, 4.8)</li> <li>2. Continue development and implementation of quality assurance measures for administrative processes and demonstrate use of the results to improve institutional performance. (CFR 4.1)</li> </ol>
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**Recommended Actions:**

Receive the Report; and

Schedule a Special Visit in <term/year> to address concerns outlined in the Recommendations section

Schedule an Interim Report due on \_\_\_\_\_ to address topics outlined in the Recommendations section

Schedule a Progress Report due on \_\_\_\_\_ to address topics outlined in the Recommendations section

Proceed to next scheduled interaction with WSCUC (see below)  
(the institution is expected to address any Recommendations in the next scheduled interaction)

**Next Scheduled Interaction with WSCUC:**

Mid-Cycle Review in <term/year>

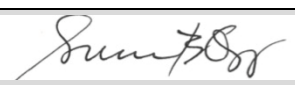
Comprehensive Review: Offsite Review in Spring 2028 and Accreditation Visit in Fall 2028

**Commission Approval and Date:**

Approved on March 25, 2024

Not Approved on and referred back to Committee on \_\_\_\_\_

**WSCUC Liaison Signature:**



Date: Feb 13, 2024

Note: The effective date of this action is the date of approval by the executive committee on behalf of the Commission