COMMENCEMENT

School of Management
Undergraduate Professional and Graduate Programs
VISION, MISSION, & VALUES OF THE UNIVERSITY OF SAN FRANCISCO

VISION
The University of San Francisco will be internationally recognized as a premier Jesuit Catholic, urban University with a global perspective that educates leaders who will fashion a more humane and just world.

MISSION
The core mission of the University is to promote learning in the Jesuit Catholic tradition. The University offers undergraduate, graduate and professional students the knowledge and skills needed to succeed as persons and professionals, and the values and sensitivity necessary to be men and women for others. The University will distinguish itself as a diverse, socially responsible learning community of high quality scholarship and academic rigor sustained by a faith that does justice. The University will draw from the cultural, intellectual and economic resources of the San Francisco Bay Area and its location on the Pacific Rim to enrich and strengthen its educational programs.

VALUES
The University’s core values include a belief in and a commitment to advancing:

1. **The Jesuit Catholic Tradition** that views faith and reason as complementary resources in the search for truth and authentic human development, and that welcomes persons of all faiths or no religious beliefs as fully contributing partners to the University;

2. **The Freedom and the Responsibility** to pursue truth and follow evidence to its conclusion;

3. **Learning** as a humanizing, social activity rather than a competitive exercise;

4. **A Common Good** that transcends the interests of particular individuals or groups; and reasoned discourse rather than coercion as the norm for decision making;

5. **Diversity of Perspectives**, experiences and traditions as essential components of a quality education in our global context;

6. **Excellence** as the standard for teaching, scholarship, creative expression and service to the University community;

7. **Social Responsibility** in fulfilling the University’s mission to create, communicate and apply knowledge to a world shared by all people and held in trust for future generations;

8. **The Moral Dimension** of every significant human choice: taking seriously how and who we choose to be in the world;

9. **The Full, Integral Development** of each person and all persons, with the belief that no individual or group may rightfully prosper at the expense of others;

10. **A Culture of Service** that respects and promotes the dignity of every person.

Approved by the Board of Trustees
September 11, 2001
Today, the University welcomes you — the graduates and candidates of the class of 2020 — into the ranks of the proud alumni of the University of San Francisco.

We also welcome your families and friends to the celebration, mindful and appreciative of their contribution to your achievement, through their support, sacrifice, and encouragement.
BOARD OF TRUSTEES

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## LEADERSHIP TEAM

<table>
<thead>
<tr>
<th>Name</th>
<th>Title/Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tyrone H. Cannon, M.L.S., Ed.D.</td>
<td>Interim Provost and Vice President, Academic Affairs</td>
</tr>
<tr>
<td>Opinder Bawa, M.B.A.</td>
<td>Vice President, Information Technology Services, and Chief Information Officer</td>
</tr>
<tr>
<td>Charlie Cross, M.B.A.</td>
<td>Vice President, Business and Finance</td>
</tr>
<tr>
<td>Donna Davis, Esq.</td>
<td>General Counsel</td>
</tr>
<tr>
<td>Donald E. Heller, Ed.D.</td>
<td>Vice President, Operations</td>
</tr>
<tr>
<td>Julie Orio, M.Ed.</td>
<td>Vice President, Student Life</td>
</tr>
<tr>
<td>Ellen Ryder, M.A.</td>
<td>Vice President, Marketing Communications</td>
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<tr>
<td>Peter Wilch, B.A.</td>
<td>Vice President, Development</td>
</tr>
<tr>
<td>Shirley McGuire, Ph.D.</td>
<td>Senior Vice Provost, Academic Affairs</td>
</tr>
<tr>
<td>Michael Beseda, M.A.</td>
<td>Vice Provost, Strategic Enrollment Management</td>
</tr>
<tr>
<td>Jeff Hamrick, Ph.D.</td>
<td>Vice Provost, Institutional Planning, Budget, and Analytics</td>
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<tr>
<td>Pamela Balls Organista, Ph.D.</td>
<td>Interim Vice Provost and Special Assistant to the Provost</td>
</tr>
<tr>
<td>Mary Wardell-Ghirarduzzi, Ed.D.</td>
<td>Vice Provost, Diversity Engagement and Community Outreach</td>
</tr>
<tr>
<td>Margaret W. Baker, Ph.D., RN, FAAN, FGSA</td>
<td>Dean, School of Nursing and Health Professions</td>
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<tr>
<td>Marcelo F. Camperi, Ph.D.</td>
<td>Dean, College of Arts and Sciences</td>
</tr>
<tr>
<td>Shawn P. Calhoun, Ed.D., M.L.I.S.</td>
<td>Interim Dean, University Library</td>
</tr>
<tr>
<td>Susan Freiwald, Esq.</td>
<td>Dean, School of Law</td>
</tr>
<tr>
<td>Shabnam Koirala Azad, Ph.D.</td>
<td>Dean, School of Education</td>
</tr>
<tr>
<td>Charles T. Moses, D.M.</td>
<td>Interim Dean, School of Management</td>
</tr>
<tr>
<td>Dominic L. Daher, M.Acc., JD, LLM in Taxation</td>
<td>Associate Vice President, Tax Compliance, Internal Audit, and Payroll Services</td>
</tr>
<tr>
<td>David Kirmse, M.B.A.</td>
<td>Associate Vice President and Director, Educational Technologies Services, Information Technology Services</td>
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<tr>
<td>Stacy Lewis, M.Acc., C.P.A.</td>
<td>Associate Vice President, Finance and Treasury</td>
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<tr>
<td>Michael E. London, Esq.</td>
<td>Associate Vice President, Facilities Management</td>
</tr>
<tr>
<td>Anneliese Mauch, M.I.A.</td>
<td>Associate Vice President, Marketing</td>
</tr>
<tr>
<td>Srini Navaneethan, P.M.P.</td>
<td>Associate Vice President and Director, Technology Services, Information Technology Services</td>
</tr>
<tr>
<td>Neva T. Nguyen, C.P.A.</td>
<td>Associate Vice President, Accounting and Business Services</td>
</tr>
<tr>
<td>Martha Peugh-Wade, M.B.A.</td>
<td>Associate Vice President, Compliance and Compensation</td>
</tr>
<tr>
<td>Julie Dowd, D.Min.</td>
<td>Director, University Ministry</td>
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<tr>
<td>Timothy S. Godfrey, S.J., DNP, RN, PHCNS-BC</td>
<td>Rector of the USF Jesuit Community</td>
</tr>
<tr>
<td>Erin Brigham, Ph.D.</td>
<td>Chair, University Council for Jesuit Mission</td>
</tr>
</tbody>
</table>
2020 Management Candidates

UNDERGRADUATE DEGREES
BACHELOR OF SCIENCE

Applied Economics
Nathan James Castro

Information Systems
Kristina Chan
Marie A. De Guzman

Management
Michael Thomas Areosa
Mary Elaine Argyropoulos
Jeremy Scott Carlson
Ericka Renee Cordova
Michael Talmedge Dosier
Diffrec LaMont Jackson
Jeneva Jacqueline Jentons
Andrew Matheson
Nicholas Dennis Napier
Carolyn Ashley Polo
Oscar King Ramos
Barbara Elaine Risling
Wendy Sayan
Jonathan Lee Stevers
Marlies Ann Taylor
Ian Kendall VanWert
GRADUATE DEGREES
MASTER IN GLOBAL ENTREPRENEURSHIP MANAGEMENT

Jailee Jara Santiago Campos
Yu Ting Chang
Jung Hsuan Chao
Hsiu-Hsi Chiang
Yu An Chiang
Davide Chilo
Enrico Dal Corno
Xutong Duan
Jack Anders Elias
Bowen Gao
Jennifer Vanessa Godoy Calleja
Parth Gupta
Jung Hsi
Chien Mu Hsieh
Hsiao Ting Huang
Tsu Ting Huang
Ezra Maureen Lubang Jaring
Guillem Jubete Areny
Lara Margarete Irma Kaminski
Nicolas Tomas Luedin

Emily Elizabeth Lyons
Alessandro Malco
Michela Martina
Armando Moncada
Myriam Mrad
Selina Pei Ying Pan
Alejandro Pérez Bergua
Laura Perez Felipe
Laia Ramirez Castela
Krishna Vamsi Reddy
Albert Regull Ribas
Christina Rowe
Tiffany Saadi
Ksenia Salienko
Jerry Nono Sayasene
Oliver Wallnberger
Che Hao Wu
Jia In Yang
Hsin Yao
2020 Management Candidates

GRADUATE DEGREES
MASTER OF BUSINESS ADMINISTRATION

John Maxwell Abouchar
Sara Aghayan
Rafael Alvarez
Bo Kyung Bang
Christopher Joseph Bocchicchio
Monica Peregrina Boyd
Kyle Whitney Bushon
Ricardo Florencio Cachua
Reid Harris Caraher
David Ceballos
Benjarat Chavanabutvilai
Samuel Riad Chehab
Joe YenYu Chen
Rafael Clemente, Jr.
Cameron Conaway
Ronald Corley
Mark Reyland Crockett
Jantsannorov Damdinsuren
Kelley Lynnette Devanathan
Sumit Dhoopar
Chenmin Dong
Muhammad Haider Ejaz
Christina Noelle Fahey
Elizabeth Anne Foley
Angelleonardo Dueñas Gomez
Maribel Gonzalez Ruiz
Brittany Guarna-Martinez
Arshiya Gupta
Anooky Harish
Greet Heremans
Aristeo Hernandez Suarez
Hesam Jafari
Douglas Caleb Kang
Jonathan Blair Kelley
Bijaya Khanal
Zachary Andrew Kimball
Alice Miriam Koganova
Allison Jones Kruse
Lian Liu
Tongxin Liu
David Lee Luedtke
Christopher Cahill Lyons
Annalise Mahoney Nelson
Y. Danielle Marquis
Midori Ann McAndrews
Robert John Medina
Lauren Delanie Menz
Parisa Moravede Torbaty
Pushp Karan Mundh
Ernest Obrock
Julie Oh
Bryce Oishi
Vijay Kumar Ojha
Elaine Olshanetsky
Clare E. Ota
Jerico Mike Sese Osnap-Pagiao
Alexa Rae Parmisano
Preeiti Parthasarathy
Alex David Penhasian
Thai Hau Pham
Matthew Christian Putnam
Kairas S. Rabadi
Sarah Rabah
Jorge Andres Ramirez
Prakash Ravulaparti
Andrew Revell
Orestes Rijo Cid
Sara T. Rinaldi
Sean K. Robbins
Sarah Jane Ron
Abhik Roy Chaudhury
Ripa Saha
Peter Jeshua Sahaidachny
Gary Charles Simmons
Daniel Sidney Slovis
Katherine Alicia Steinberg
Ivy Tao
Tracy Jones Tilley
Oluwaseun Lemuel Thomas
Josue Torres Garcia
Andrew Todd Zimmerman
GRADUATE DEGREES
MASTER OF NONPROFIT ADMINISTRATION
Katya T. Alcaraz-Minnick
Amelia Marie Ashley
Megan Clare Bartell
Alicia Xris Burt
David Clyde Byrd
Nathalie Carvajal
Cristina Raquel Chavez
Kelly Rose Cousins
Shannon Czarnik
Andrea Edelman
Raymond Gray
Samuel Johnstone Nelsen
Cristina Sanchez-Cruz
Suradet Sansern
Lilly Emmaline Smith
Keishla Yvette Thompson-Echeva
Samantha Alyssa Tongo

MASTER OF PUBLIC ADMINISTRATION
Belkys Elaine Adeyemo
Theresa Ann Azevedo-Rousso
Adrienne Zmuda Bechelli
Maricela Anthonie Berrones-Gauger
Alana Bui
Lourdes Janethe Camarena Gutierrez
Queena Jiejune Chen
Elijah Amani Dale
Mark I. Edwards
Sarah J. Egerman
Carlos Alfredo Flores
Kevin Michael Foiles
Jessica Guadalupe Fuentes Pulido
Kristine Lyn Garcia
Iliana Garcia-Ruiz
Kendall Rose Granucci
Ary Deyanire Grijalva
Yolanda Elizbeth Harris
Lisa Monique Hernandez
Scott Andrew Kaplan
Christina Lynn Lee
Maria Victoria Liranzo
Christina Marie Mambourg
Irene M. Mateo
Mark Jimson Mora
Jasmine Margarette Morales
Chloe Roxanne Nichols
Morgan Anne Patton
Samantha Margaret Pinkston
Miguel Ramirez II
Theodore Patrick Retos
Arielle Romero Cox
Jimmy Su
Olivia Michelle Thanh
Shibin Thomas Tharayil
Connie Tong
Christy Tsz-yung Tong
Michael Vanderbilt
Khashina Ashonta Warren
Carol Renee Wong
Anne Marie Yang
Aidee Zuno
2020 Management Candidates

GRADUATE DEGREES
MASTER OF SCIENCE

Entrepreneurship and Innovation

Baichuan Chen
Bin Chen
Mariana Lorena Chipoco Lyons
Christine Manaloto de Leon
Mladen Djordjevic
Ahmed Mostafa AlMoataz
Bellah Ahmed ElBayoumy
Ricardo Alberto Feliz
Hanjiang Gu
Beicheng Guo
Phatnisa Herlipaisarn
Haotian Li
Rujaya Limpan Thanon
Zhiming Lin
Junjie Lu
Charlotte Yu Mei
John Robert Murray
Ling Kwan Maggie Ng
Jiayu Pan
Patrick Ryan Lim Po
Sarungorn Sangkarat
Natassja Selvarajah
Watchara Sirichatchai
Yuichi Tada
Jiajie Wu
Liping Ye
Yilei Zhai
Xin Zhang
Weiming Zhu
Xiaoyan Zhuang

Financial Analysis

Kelly M. Bennett
Jesus Castro-Orozco
Carlo Condong
Tyler H. Dennison
Gregory Michael Foley
Christopher Paul Peter Grellas
Kun Guo
Hao Jin
Kendrix Lima
Lei Liu
Vanessa Elizabeth Sandoval
Zhuoqi Xu
Jingye Zhang

Information Systems

Christian-Ordisi Demakiling Abalos
Steven Thomas Downey
Jingjing Fu
Manasi Gorhe
Aklilu G. Hailu
David Noel Hopkins
Colum McNulty Howard
Yifang Jing
Neil Alexandre Johnson
Robert Saxon Kolowitz
Yanjing Li
Kevin Ma
Ximena Martinez
Sapna Shree Prabhakar
Adel Sadrolgharavi
Sonali Sethi
Roshan Harikrishna Somayaji
Xiaoliang Wang
GRADUATE DEGREES
MASTER OF SCIENCE

Organization Development

Renuka Adnani
Nicole Renee Cabrera
Archana A. Chaturvedi
Erin Kathleen-Reedy Clark
Melanie Maya Collins
Michael Cusenza
Lakiesha Marie da Silva
Maureen Mae N. Ditol
Kristine Timmons Erving
Jerome Benedict Finuliar
Kathleen Rose Florita
Michelle Fung
Kiran Fiona Gaind Mukkamalla
Vanessa Marie Gamino
Joseph Keith Hollak
Haley Elizabeth Houle
Ban Ishii
Jamela Earlean Joseph
Suruchi Joshi
Michele Ayse-Theresa Callejas-Karakas

Anne Elizabeth Kircher
Flavia Galvao Lemes
Mariah Cathryn Matthews
Yehoyada Mbangukira
Megan McVay
Lauren Marie Mobertz
Jordan Hannah Pascual
Lydia Tess Petrovic
Karina Elaine Rivera
Kyle Robert Sanford
Jennifer Seigal
Krishma Kumari Singh
Jade Ellys Stone
Nenuca Concepcion de Leon Syquia
Terry Oanh Wiener
Marin Trujillo Cuevas
Lola Chiara Viggi
Olivia White Lopez
Nathan Alan Williams
Margaret Katherine Winthrop
Honors and Candidacy

UNDERGRADUATE COMMENCEMENT HONORS

University Honors

* Cum Laude  ** Magna Cum Laude  *** Summa Cum Laude

To be considered for University Honors, a student must have completed at least 60 credits of academic course work graded “A” through “F” at the University of San Francisco and have a minimum USF grade point average of:

- 3.85 for Summa Cum Laude
- 3.75 for Magna Cum Laude
- 3.50 for Cum Laude

School of Management Honors

❖ School Honors  ❖❖ School High Honors

To be considered for School of Management Honors, professional bachelor’s degree students must have a minimum USF grade point average of:

- 3.90 for School High Honors
- 3.70 for School Honors

Candidacy

Candidacy for degrees and academic honors is based on a preliminary review of the academic records of students petitioning for graduation in the respective term. To be recognized for University and School of Management Honors at the commencement exercises, undergraduate students must have completed, or be in the process of completing, all courses required for their degrees. Degrees and honors are considered official when all grades are received and all requirements for degree fulfillment and/or honors are met. Some students listed as candidates may have already been notified that they have met all requirements, but, because of printing deadlines, are listed here as candidates.
MCLAREN SCHOOL OF MANAGEMENT
DEAN’S AWARD

Dean’s Medal of Excellence

The Dean’s Medal of Excellence is awarded by the McLaren School of Management to the graduating senior who has best exemplified-through their academic accomplishments, extracurricular work, and personal life—the core values, mission, and vision of the University of San Francisco. This honor is awarded to:

Jeremy Scott Carlson
MASAGUNG SCHOOL OF MANAGEMENT
DEAN’S AWARDS

Beta Gamma Sigma Excellence in Scholarship Award
An award is given in memory of Professor Alev M. Efendioglu, to a Spring graduating MBA student who has earned the highest overall record of scholarship in the School of Management MBA program and is also the recipient of Beta Gamma Sigma Honor Society key.

Maureen Mae N. Ditol

Dean’s Medal of Excellence in Scholarship
An award is given to a graduating candidate of the Masagung Graduate School of Management, who exemplifies leadership through professional and academic development, aligning with USF’s mission and values. All nominees must rank in the top 5% of their respective program to be eligible.

Nathan Alan Williams

Dean’s Student Life Award
An award is given to a graduating candidate of the Masagung Graduate School of Management who has shown commitment and outstanding service to the students and programs in the School of Management through extracurricular work, student involvement and commitment to fellow students and USF’s mission and values.

Christina Noelle Fahey

Master of Business Administration for Executives Award
An award is given to a graduating candidate of the Masagung Graduate School of Management, Executive MBA program, who has demonstrated well-rounded skills: commitment to the Executive MBA program, high degree of integrity and ethical behavior, excellence in academics, commitment to building long-term relationships with their classmates, and leadership within the cohort both by example and by outward displays of influence.

Cameron Conaway

Outstanding Public Service Award
An award is given to a graduating candidate of the Masagung Graduate School of Management based on his or her demonstration of superior academic performance, outstanding service to the community, and promotion of social justice and USF’s mission and values.

Theodore Patrick Retos
HONOR SOCIETIES

Beta Gamma Sigma International Honor Society (BGS)

Beta Gamma Sigma is the national scholastic honor society in the field of Business Administration recognized by the Association to Advance Collegiate Schools of Business (AACSB). To be eligible for Beta Gamma Sigma membership, an undergraduate student must rank in the top 10% of their senior class, and masters students whose academic rank is in the top 20% of their class may be inducted. The graduating members are:

**Undergraduate**
Andrew Matheson

**Graduate**
Maureen Mae N. Ditol
Ban Ishii
Anne Elizabeth Kircher
Kevin Ma
Ernest Obrock
Kairas S. Rabadi
Ripa Saha
Roshan Harikrishna Somayaji
Jade Ellys Stone
Olivia White Lopez
Jingye Zhang

Nu Lambda Mu Honor Society (ΝΛΜ)

Nu Lambda Mu is an international honor society established by the Nonprofit Academic Centers Council to recognize students dedicated to the study of nonprofit management, philanthropy, and social entrepreneurship/enterprise. Its mission is to advance the study of nonprofit organizations and their function in society and to promote scholarly achievement among those who engage in these academic pursuits. The graduating members are:

Katya T. Alcaraz-Minnick
David Clyde Byrd
Cristina Raquel Chavez
Kelly Rose Cousins
Shannon Czarnik
Lilly Emmaline Smith
Keishla Yvette Thompson-Echevarria
HONOR SOCIETIES

Pi Alpha Alpha International Honor Society (ΠΑΑ)

Pi Alpha Alpha is the Global Honor Society for Public Affairs and Administration and is run by NASPAA. Its focus is to encourage and recognize outstanding scholarship and accomplishment in public affairs and administration. Pi Alpha Alpha membership identifies those with the highest performance levels in educational programs preparing them for public service careers. Students must achieve and maintain a 3.7 GPA to be eligible. The graduating members are:

Belkys Elaine Adeyemo
Katya T. Alcaraz-Minnick
Adrienne Zmuda Bechelli
Maricela Anthonie Berrones-Gauger
Lourdes Janethe Camarena Gutierrez
Mark I. Edwards
Sarah J. Egerman
Kevin Michael Foiles
Jessica Guadalupe Fuentes Pulido
Kristine Lyn Garcia
Ary Deyanire Grijalva
Scott Andrew Kaplan
Christina Lynn Lee
Maria Victoria Liranzo
Mark Jimson Mora
Samantha Margaret Pinkston
Theodore Patrick Retos
Arielle Romera Cox
Olivia Michelle Thanh
Shiban Thomas Tharayil
Khashina Ashonta Warren
Carol Renee Wong

Pi Gamma Mu (ΠΓΜ)

Pi Gamma Mu is the oldest and preeminent honor society in the social sciences and was founded on December 1, 1924. Our mission is to encourage and recognize superior scholarship in social science disciplines and to foster cooperation and social service among our members. To be eligible for Pi Gamma Mu membership at USF, a graduate student must achieve a 3.9 cumulative GPA and major in an area of social sciences offered by the university and approved by the USF California Tau Chapter faculty. The graduating members are:

Belkys Elaine Adeyemo
Renuka Adnani
Katya T. Alcaraz-Minnick
Adrienne Zmuda Bechelli
David Clyde Byrd
Lourdes Janethe Camarena Gutierrez
Cristina Raquel Chavez
Maureen Mae N. Ditol
Sarah J. Egerman
Jessica Guadalupe Fuentes Pulido
Ary Deyanire Grijalva
Ban Ishii
Suruchi Joshi
Scott Andrew Kaplan
Anne Elizabeth Kircher
Megan McVay
Rodney Nishikubo
Samantha Margaret Pinkston
Theodore Patrick Retos
Jade Ellys Stone
Olivia Michelle Thanh
Shiban Thomas Tharayil
Khashina Ashonta Warren
Olivia White Lopez
Nathan Alan Williams
Carol Renee Wong
USF’s ROTC Color Guard proudly presents the American flag flown over the United States Capitol on the day of Pope Francis’ historic address to a Joint Session of Congress, September 24, 2015. On that inspiring day, Pope Francis renewed the faith of Catholics worldwide and inspired a new generation, regardless of their religious affiliation, to be instruments of peace. He reminded us of our sacred and inescapable responsibility to those struggling to escape poverty, persecution and war. He challenged us to rescue our planet from the climate crisis that threatens the future of our children and the health of God’s creation – and to do so in a way that is sensitive to the needs of the poor. He urged us to live our values and reach beyond our divisions.
The colorful attire worn by the graduates, the faculty, and officers of the University on the occasion of these Commencement Exercises has historic roots in medieval times. Dressed as they are in cap and gown, the graduates and their professors form part of a long tradition which dates back to Paris and Bologna, to Oxford and Cambridge in the days of their Catholic glory.

The precise origins of the several parts of the academic garb are not easy to discover. However, since medieval students enjoyed the status of clerics during their university years, one is hardly far wrong in asserting that their attire found its inspiration in the clerical dress of medieval times. The gown seems to be an adaptation of the robe of friar or priest; the hood, of the monk’s or friar’s cowl; and the mortarboard cap of today, the end product of curious evolution, recalls the skull cap of days when tonsured heads needed protection against the drafts of medieval classrooms.

Academic attire began to appear quite generally on United States campuses in the late 1890s. Since that time, its use has become universal for solemn university functions, and its pattern highly uniform.

THE GOWN
The gowns are three in number and styling. That of the bachelor is a yoked, closed-front garment, with long, pointed sleeves; that of the master is cut to be worn open front, its sleeves are long and closed, slit cut just above the elbow to allow the forearm to protrude; the gown of the doctor is also worn open and has full bell-shaped sleeves. Only the doctor’s gown is trimmed—with velvet panels down the front and three velvet bars on each sleeve.

Though black velvet is proper trimming for all doctor gowns, the color and material of the panels and sleeve bars is often varied in order to indicate the faculty which granted the wearer’s degree; dark blue for Philosophy (PhD); light blue for Education (EdD); white for Arts and Letters (LITDD); gold-yellow for Science (scD); orange for Engineering (ENGD, DCE); purple for Law (LLD, DCL, JD, JUD, JCD); green for Medicine (MD); scarlet for Theology (STD, DD).

THE HOOD
The hood at first seems to have been worn over the head and was attached to the gown. When the skull cap was introduced, the hood was retained, but detached and worn much as it is today. Each degree (bachelor, master, doctor) has a right to a hood, which varies in length and, in the case of the doctor’s, also in pattern. The bachelor’s hood is three feet long; the master’s hood, three and one-half; the doctor’s hood, four, with wide panels on either side.

The color or colors with which the hood is lined are those of the college or university that granted the wearer’s degree—for example, the University of San Francisco is known by the gold chevron on the field of Kelly green. The colored velvet binding or edging of the hood, in different widths for bachelor, master, doctor, is a key to the faculty granting the degree. The velvet colors include white for Arts, gold-yellow for Science, drab for Business, apricot for Nursing, light blue for Education, royal blue for Nonprofit Administration, peacock blue for Public Administration, scarlet for Theology, purple for Law, and so forth.

THE CAP
The mortar board has become the universally accepted style in United States colleges and universities. Many European institutions still retain distinctive forms of academic headdress—for example, the University of London’s tam-o-shanter cap.

The doctor, following graduation, has the right to wear a gold tassel on the mortar board; black, however, is perfectly proper and perhaps more common.