

Purpose of Forecast

The purpose of this forecast is to update the Finance Committee, members of the Board of Trustees, and the University community on the status of the operating budget. The forecast reflects the most current information available as of May 20, 2025.

Actual and BoT Budget Variance - Revenues and Expenses (see attached table)

Tuition, Scholarships and Fees

Total prorated tuition revenue for the summer session is forecasted to be below budget. Actual enrollment and tuition for the fall 2024 semester is below budget, as is that forecasted for the spring 2025 session. Intersession tuition and other tuition are above budget. Tuition waivers & exceptions are forecasted to be above budget. Fees are forecasted to be below budget. Reflecting fall and spring lower-than-expected activity as well as current student composition, unrestricted scholarship expenditures are also forecasted to be under budget.

Additional Revenues

Revenue from gifts is forecasted to be below budget. Auxiliary and meal plan revenues are also forecasted to be below budget due to lower than anticipated enrollments. Investment returns are forecasted to be below budget, while other revenues are forecasted to be above budget.

Compensation

Both full-time faculty and part-time faculty are forecasted to be under budget. Full-time staff and student staff are forecasted to be under budget, other staff over budget, while the total staff is forecasted to be under budget. Benefits are forecasted at the fringe rate for the various salary categories and is forecasted to be under budget.

Non-Compensation Expenses

Due to management-planned spending adjustments, general operating, facilities and capital expenditures are forecasted to be over the Board budget. In line with its revenue forecast, Food service expenses are forecasted to be under budget. Insurance/bad debt/loans expenses are forecasted to be over budget. Due to management-planned spending adjustments, debt service is forecasted to be slightly under budget.

Year-End Forecast

At the close of the eleventh fiscal period (April) of the fiscal year, and with the use of reserves, management forecasts an operating deficit.

Fiscal Year 2025 Operating Forecast

(in thousands of dollars)

		Fiscal Year 2025 Unrestricted Operating Budget					
	FY24	Board	Year to Date	Year End	Forecast less	Forecast Variance	Variance Notes
	Year End Actual	Budget	April Actual	Forecast	Budget	% Budget	
	(as of 09-17-24)						
Revenue							
Summer Tuition	\$28,098	\$27,716	\$29,244	\$27,051	(\$665)	-2.4%	includes proration for summer 2025 enrollments
Fall Tuition	\$210,149	\$216,601	\$207,036	\$207,036	(\$9,565)	-4.4%	actual year-to-date revenue
Interession Tuition	\$2,468	\$2,207	\$2,881	\$2,881	\$674	30.5%	actual year-to-date revenue
Spring Tuition	\$198,681	\$205,353	\$193,279	\$193,481	(\$11,872)	-5.8%	based on year-to-date to year-end revenue pattern
Other Tuition	\$118	\$0	\$76	\$76	\$76	NA	actual year-to-date revenue
Tuition Waivers & Exceptions	(\$3,097)	(\$3,279)	(\$3,693)	(\$3,428)	(\$149)	4.6%	includes proration for summer 2025 enrollments
Total Tuition	\$436,417	\$448,599	\$428,824	\$427,098	(\$21,501)	-4.8%	
Scholarships	(\$136,528)	(\$143,143)	(\$135,963)	(\$134,618)	\$8,525	-6.0%	includes pending application of restricted funds
Tuition Net Scholarships	\$299,890	\$305,456	\$292,861	\$292,480	(\$12,976)	-4.2%	
Fees	\$3,173	\$3,651	\$2,847	\$3,109	(\$542)	-14.9%	based on year-to-date to year-end revenue pattern
Gifts & Contributions	\$873	\$1,502	\$774	\$873	(\$629)	-41.9%	previous fiscal year actual
Investment Returns	\$6,416	\$4,994	\$3,591	\$4,494	(\$500)	-10.0%	management current fiscal year forecast
Auxiliary Revenue	\$38,733	\$42,746	\$35,386	\$36,300	(\$6,445)	-15.1%	based on year-to-date to year-end revenue pattern
Food Service Revenue	\$10,288	\$10,797	\$8,792	\$8,787	(\$2,010)	-18.6%	based on year-to-date to year-end revenue pattern
Other Revenues	\$2,177	\$2,802	\$3,001	\$3,612	\$810	28.9%	based on year-to-date to year-end revenue pattern
Total Non-Tuition	\$61,660	\$66,492	\$54,391	\$57,175	(\$9,316)	-14.0%	
Total Revenue	\$361,550	\$371,948	\$347,252	\$349,655	(\$22,292)	-6.0%	
Expenses							
Salary							
Full-time Faculty	\$62,443	\$63,999	\$57,195	\$63,506	(\$493)	-0.8%	based on average of year-to-date payrolls with contingency
Other Instruction and NTA	\$21,433	\$22,415	\$18,946	\$20,885	(\$1,531)	-6.8%	based on year-to-date to year-end expense pattern
Total Faculty	\$83,876	\$86,414	\$76,141	\$84,391	(\$2,023)	-2.3%	
Full-time Staff	\$89,246	\$90,619	\$81,993	\$89,446	(\$1,173)	-1.3%	based on average of year-to-date payrolls
Other Staff	\$3,285	\$2,974	\$3,107	\$3,433	\$459	15.4%	based on year-to-date to year-end expense pattern
Student Staff	\$6,849	\$7,997	\$6,569	\$7,142	(\$855)	-10.7%	based on year-to-date to year-end expense pattern
Total Staff	\$99,380	\$101,591	\$91,669	\$100,022	(\$1,569)	-1.5%	
Benefits	\$63,637	\$64,959	\$58,217	\$63,986	(\$974)	-1.5%	based on fringe rates of salary category forecasts
Total Compensation	\$246,893	\$252,964	\$226,027	\$248,398	(\$4,565)	-1.8%	
Gen Operating/Facilities/Capital	\$77,007	\$69,040	\$64,177	\$74,414	\$5,374	7.8%	management current fiscal year forecast
Food Service	\$10,075	\$10,947	\$6,956	\$8,937	(\$2,010)	-18.4%	based upon category's revenue variance
Ins/Coll/Bad Debt/Loans	\$7,541	\$6,819	\$4,486	\$7,519	\$700	10.3%	management current fiscal year forecast
Debt Service	\$22,322	\$22,768	\$11,872	\$22,368	(\$400)	-1.8%	management current fiscal year forecast
Reserves	\$0	\$9,410	\$0	\$0	(\$9,410)	-100.0%	management current fiscal year forecast
Other Transfers	(\$95)	\$0	\$0	\$0	\$0	NA	Board Budget
Total Non-Compensation	\$116,851	\$118,984	\$87,491	\$113,238	(\$5,746)	-4.8%	
Total Expenses	\$363,744	\$371,948	\$313,519	\$361,636	(\$10,311)	-2.8%	
Operating Surplus/(Deficit)	(\$2,194)	\$0	\$33,733	(\$11,981)	(\$11,981)	NA	

Source notes:

Board Budget approved March 22, 2024.

Activity as of May 15, 2025; 11 of 12 of the fiscal year's periods have passed.