

February 4, 2022

San Francisco Art Institute  
800 Chestnut Street  
San Francisco, CA 94133

Dear SFAI faculty and staff,

We write today with great enthusiasm and hope about the opportunity ahead of our two institutions as we enter into a period of exploration about our possible common future.

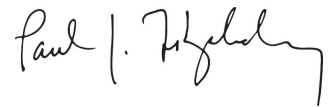
USF has enormous respect for SFAI's rich history, amazing mission, and transformative work with student artists. We are honored and excited to combine our collective energies, visions and manifold expertise in order to explore the expanded possibilities that a future SFAI@USF would represent. Now, more than ever, the world needs a bold and vital vision for arts education that supports creative expression and experimentation, promotes cultural equity, and advances a more just, humane and sustainable world. Together, we believe that we can generate and realize such a vision in the near future.

The coming months will offer numerous opportunities for our respective faculties and staffs to meet-and-greet, build relationships, share perspectives and ultimately imagine what an SFAI@USF education would look like for our present and future students, both in and beyond classrooms and studios. We are grateful for the invitation extended by SFAI's leadership to the USF community to learn more about SFAI's history, traditions, inspiring spaces and, most of all, to engage in productive and creative dialogue with the talented and dedicated faculty and staff at SFAI.

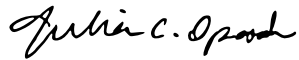
Please know that the President's Cabinet, which includes the Provost's Office, University Life, Physical Facilities, Information and Technology Services, Development, Finance and other key offices, and especially the dean of our College of Arts and Sciences, are committed to supporting this journey of co-creation and discernment.

We look forward to meeting you and introducing you to our teams, and discussing with you all, very soon.

With best wishes,

A handwritten signature in black ink, appearing to read "Paul J. Fitzgerald". The signature is fluid and cursive, with a prominent initial "P" and "F".

Paul J. Fitzgerald, S.J., President

A handwritten signature in black ink, appearing to read "Julie Chinyere Oparah". The signature is cursive and somewhat stylized, with a clear initial "J" and "O".

Julie Chinyere Oparah, Provost and Vice President of Academic Affairs