

# **University of San Francisco**

## Fiscal Year 2024 Tuition, Fee, Room & Board Recommendations Enrollment Targets, Tuition Pricing, and Financial Aid Recommendations

**Purpose of Report:** The purpose of this report is to provide the rationale for management's tuition, fee, room and board, and financial aid recommendations based on enrollment targets and projections for the fiscal year 2024 (FY24) budget.

*Our Pricing Strategy:* Starting in fiscal year 2010 (FY10), the University of San Francisco adopted a pricing strategy of lower-than-historical tuition increases. During the four prior fiscal years up to FY10, undergraduate tuition increases ranged from 8.5 to 6.5 percent per year. Since 2010, annual tuition increase has averaged 3.7 percent, ranging from 2.9 to 4.6 percent per year. These relatively small increases were justified by the slow rate of economic recovery, stagnant growth in real wages, low general price inflation, and both public and government pressure to keep rates of tuition increase low.

The inflation environment has shifted, with annual price inflation though October 2022 reported at 6.0% for the SF Bay region. As institutions of higher learning contend with rapidly rising cost pressures, management expects to see larger tuition and fee increases across the university's peer group. Strategic Enrollment Management expects few – if any – of its comparators to institute a tuition and fee increase freeze at the undergraduate level for FY24. At the graduate level, the deans have developed program specific increases that attend to the market demand and competitor pricing for our programs. In particular, graduate programs in the School of Education are priced near the top of the range among our peer institutions, thus proposed tuition increases for SOE are a modest 1.9%.

**Current Fiscal Year:** The fiscal year 2023 Board Budget was based upon an aggregate enrollment target of 10,047 fall 2022 students generating 269,385 student credit hours (SCHs). That budget anticipated gross tuition of \$444,312K, tuition exceptions of \$2,657K, and financial aid of \$132,349K, resulting in net tuition of \$309,306K. The university's revised forecasts for the current fiscal year feature 9,679 students generating 262,683 SCHs, with projected gross tuition revenue of \$435,864K, tuition exceptions of \$2,657K, and financial aid of \$128,194K, for a projected net tuition of \$305,013K.

**Recommendations for Fiscal Year 2024:** The recommendation of the President is to increase undergraduate tuition by 4.9 percent, the primary student housing rate by 3.0 percent and the meal plan by 7.4 percent. Other recommended non-traditional undergraduate and graduate tuition rates changes are found on page six, while all tuition rate recommendations are listed in the table found on page nine.

The effective date of tuition, room and board increases remains the start of the fall semester. As previously approved by the Board, cohort pricing terminated for all graduate cohorts beginning in the summer and fall of 2016.

Based on an aggregate enrollment target of 9,969 fall 2023 students generating 268,798 SCHs, and the President's tuition increase recommendations, we project gross tuition of \$465,167K, tuition exceptions of \$3,222K, and financial aid of \$150,312K, for a net tuition budget of \$311,633.

**Enrollment Targets:** What follows is the summary of enrollment targets for FY23 to FY25 as of November 11, 2022. The targets were discussed with the Council of Deans and the President's Cabinet. These enrollment targets are preliminary and will be updated based upon spring 2023 census actuals, as

well as for the planned launch of any additional new programs, or suspension and teach-out of existing programs. Updated enrollment targets are used in the creation of the next fiscal year's operating budget and will be reviewed by the Board of Trustees in March 2023.

## **Enrollment Projections (as of Nov. 11, 2022)**

(HC = Head Count; SCH = Student Credit Hours)

### Enrollment Projections (as of Nov. 11, 2022)

	FY 2023 Budget		FY 2023 Fall Census		FY 2024 Budget		FY 2025 Budget	
Undergraduate	Fall HC	SCH	Fall HC	SCH	Fall HC	SCH	Fall HC	SCH
Arts & Sciences	3,871	147,401	3,901	149,078	4,014	153,065	4,159	158,595
Management	1,275	23,586	1,249	22,447	1,288	23,148	1,368	24,386
Nursing & HP	839	17,387	830	16,766	839	16,948	830	16,766
Undergraduate Tota	5,985	188,374	5,980	188,291	6,141	193,161	6,357	199,746
Graduate								
Arts & Sciences	1,059	18,718	944	17,205	984	17,128	1,052	18,436
Management	582	11,756	485	10,042	538	10,990	604	11,168
Nursing & HP	701	17,020	645	15,735	671	15,647	788	17,908
Education	1,146	21,643	1,054	19,878	1,061	19,928	1,196	22,490
Law	499	11,874	485	11,532	509	11,944	524	12,149
<b>Graduate Total</b>	3,987	81,011	3,613	74,392	3,763	75,637	4,164	82,151
Visitors	75		86		65		65	
University Total	10,047	269,385	9,679	262,683	9,969	268,798	10,586	281,897

## **Enrollment Summary**

Total budgeted undergraduate headcount for fall of the next academic year (FY24) is an increase of 156 students (2.6%) from the current year's Board Budget. The College of Arts and Sciences contains an increase of 143 students (3.7%), the School of Management an increase of 13 students (1.0%), and the School of Nursing & Health Professions remains the same.

Total budgeted graduate headcount for fall of the next academic year sees a decrease of 224 students (-5.6%) from the current year's Board Budget. Most of this decrease is due to the relatively small cohort of incoming students in fall 22, which carries into FY24 as the second-year graduate class. In addition, program closures as part of an academic portfolio refresh reduce new graduate enrollments in the School of Management this fall. The College of Arts and Sciences sees a decrease of 75 students (-7.1%), the School of Management a decrease of 44 students (-7.6%), the School of Nursing & Health Professions a decrease of 30 students (-4.3%), the School of Education a decrease of 85 students (-7.4%), and the School of Law an increase of ten students (2.0%).

Budgeted headcount from exchange and visiting students will decrease by ten students (-13.3%). Total budgeted student headcount for fall of the next academic year will see a decrease of 78 students (-0.8%) from the current year's Board Budget.

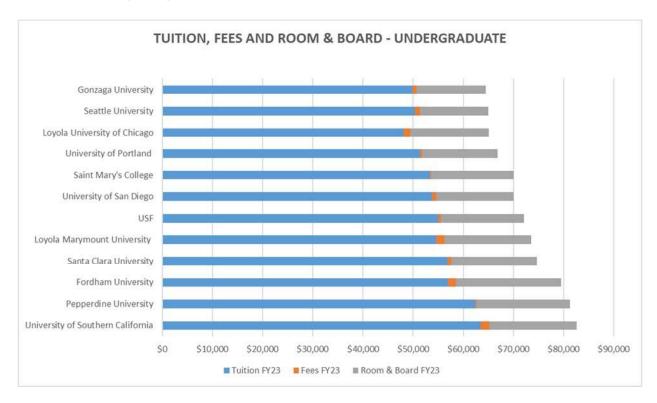
#### **Tuition & Fee Comparison**

Every year, the Office of Planning and Budget prepares a tuition and fee comparison report. In this report, we present data from a broad range of programs. The graphs and text below are excerpts from this report.

## Undergraduate Tuition, Fees, and Room and Board

USF ranks sixth out of twelve peers surveyed for total cost of undergraduate tuition, fees, and room and board. For fiscal year 2023, the cost of tuition, fees, and room & board at USF increased 3.55% from \$69,612 to \$72,082. This increase was lower than the average (excluding USF) of 4.27%. Comparator institutions are listed below.

			Tuition		Room &		Tuition		Room &		% Change from FY22
wcc		School	FY22	Fees FY22	Board FY22	Total FY22	FY23	Fees FY23	Board FY23	Total FY23	to FY23
	CA	University of Southern California	60,446	1,465	16,732	78,643	63,468	1,708	17,436	82,612	5.05%
X	CA	Pepperdine University	59,450	252	16,700	76,402	62,390	252	18,560	81,202	6.28%
	NY	Fordham University	54,730	1,431	19,635	75,796	56,920	1,547	21,060	79,527	4.92%
X	Bay	Santa Clara University	55,224	636	16,533	72,393	56,880	654	17,112	74,646	3.11%
X	CA	Loyola Marymount University	52,310	1,216	16,474	70,000	54,630	1,647	17,252	73,529	5.04%
X	Bay	USF	52,920	552	16,140	69,612	54,980	552	16,550	72,082	3.55%
X	CA	University of San Diego	52,120	744	14,852	67,716	53,810	744	15,520	70,074	3.48%
X	Bay	Saint Mary's College	51,368	200	16,004	67,572	53,372	200	16,404	69,976	3.56%
X	OR	University of Portland	49,424	440	14,608	64,472	51,352	460	15,068	66,880	3.73%
	IL	Loyola University of Chicago	46,410	1,329	15,148	62,887	48,100	1,329	15,665	65,094	3.51%
	WA	Seattle University	48,510	1,085	13,035	62,630	50,328	1,106	13,524	64,958	3.72%
X	WA	Gonzaga University	47,560	910	13,192	61,662	49,800	910	13,794	64,504	4.61%
		Average	52,539	855	15,754	69,149	54,669	926	16,495	72,090	4.21%
		Average excluding USF	52,505	883	15,719	69,107	54,641	960	16,490	72,091	4.27%



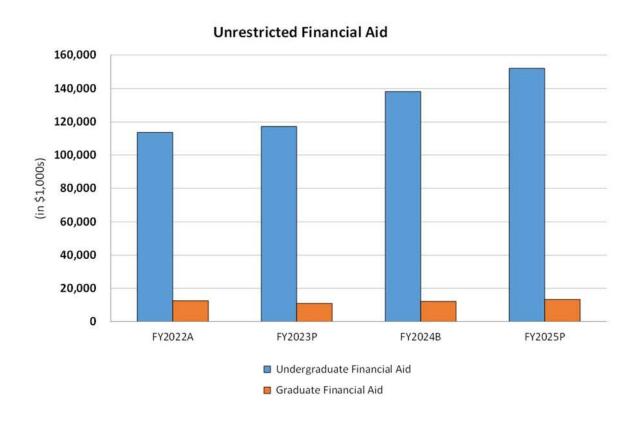
### **Undergraduate Package Pricing Recommendation**

We recommend increasing the price of the standard undergraduate package by 4.7%, from \$72,082 to \$75,502. This package includes tuition, fees, room and board for both the fall and spring semesters of

fiscal year 2024. This figure approximates the total cost of education for a traditional undergraduate student.

#### **Financial Aid**

The university's financial aid for FY22 through FY25 (Actual - A, Projected - P, and Future Budget – B) funded from unrestricted sources (i.e., unfunded) is presented below. Budgeted financial aid scenarios are calculated by applying multiple proposed or modeled undergraduate and graduate discount rates. We will continue to review tuition and financial aid budgets throughout the fiscal year 2024 budget creation process.



#### Endowment

In fiscal year 2021 (the latest available data), the average (excluding USF) endowment income (EI) per full time equivalent (FTE) of the universities included in the study was \$4,585. The university's EI/FTE is below the average and stands at \$3,109. As a result, the university continues to award less financial aid from endowment earnings, i.e., a relatively greater proportion of the university's financial aid is pure discount.

wcc		School	2021 Total Endowment (TE) (1,000) 2	4.5% Endowment Income (EI) (1,000)	Fall 2020 Full- time Equivalent (FTE) 3	Total Endowment (TE)/FTE	Endowment Income (EI)/FTE
X	Bay	Santa Clara University	1,537,642	69,194	7,830	196,378	8,837
	CA	University of Southern California	8,008,443	360,380	41,484	193,049	8,687
X	CA	Pepperdine University	1,106,585	49,796	7,137	155,049	6,977
X	OR	University of Portland	322,406	14,508	4,033	79,942	3,597
X	CA	University of San Diego	692,916	31,181	8,895	77,899	3,505
X	Bay	Saint Mary's College	214,832	9,667	3,073	69,910	3,146
X	Bay	USF	582,738	26,223	8,434	69,094	3,109
	WA	Gonzaga University	417,682	18,796	6,052	69,016	3,106
	NY	Fordham University	1,003,039	45,137	14,726	68,113	3,065
X	CA	Loyola Marymount University	621,822	27,982	9,335	66,612	2,998
	WA	Seattle University	311,297	14,008	7,268	42,831	1,927
		Average	1,347,218	60,625	10,752	98,899	4,450
		Average excluding USF	1,423,666	64,065	25,458	73,564	4,585

#### **Financial Aid Recommendation**

Since the Great Recession ended in roughly 2012, institutions of higher education have been responding to their financial challenges and the demographic landscape by competing more aggressively on the basis of net price. Many colleges and universities have expanded financial aid to increase headcount, with the aim of increasing net tuition even after increasing discount rates.

At USF, the Office of Strategic Enrollment Management contracts with consulting firm, Human Capital Research Corporation (HCRC), to develop strategies for using financial aid to maximize net tuition revenue while shaping academically strong and diverse cohorts of matriculating students. HCRC uses a behavioral model to identify the optimal balance between financial aid and matriculating headcount, specific to each applicant's family income and academic merit.

Recent year-to-year upward trends in discount rates are not financially sustainable for the university in the coming years. Led by Strategic Enrollment Management, the university is implementing a new strategy to stabilize discount rates even as we raise tuition rates. By reducing admission rates, we will strengthen our market position among high school seniors and their families in the U.S. and internationally who rely on admit rates as a desirability metric. Among those with sufficient financial resources, an increased willingness to pay will reduce our need to continually increase the discount rate.

For fiscal year 2024, the university anticipates budgeted discount rates for new Hilltop matriculants as follows:

		FY23 Budget	FY23 Actual	FY24 Budget
		Fall 2022	Fall 2022	Fall 2023
First-Year First-Time	Domestic	50.4%	53.3%	51.4%
	International	25.4%	29.8%	29.8%
Transfer	Domestic	32.1%	34.7%	34.7%
	International	11.8%	34.0%	34.0%

## **Non-Traditional Undergraduate Pricing Recommendations**

For fiscal year 2024, we recommend an increase of 1.9% from \$1,150 to \$1,170 per unit for adult degree completion programs at the School of Management. The veterans-focused Bachelor of Science in Nursing in Sacramento will see a tuition increase of 0.9%, from \$1,555 to \$1,570 per unit.

### **Graduate Pricing Recommendations**

For fiscal year 2024, we recommend program-specific rate increases as listed on page nine. The university's recommendation is that Arts and Sciences tuition rates be increased by 3.9% and those for the School of Education by 1.9%. The School of Law increases rates by 2.9%, with an increase of 3.9% for the LLM in Taxation and Master of Legal Studies in Taxation. The School of Management tuition rates increase by 2.9%, with a 4.9% increase for the Master of Science in Entrepreneurship & Innovation, a 1.9% increase for both the Master of Science in Information Systems and Master of Public Administration, while its Master of Science in Organization Development tuition is to remain unchanged. The School of Nursing and Health Professions generally leaves its rates unchanged, with an increase of 2.9% for the Master of Science in Digital Health Informatics, a 3.9% increase for the Master's Entry MSN, and a 0.9% increase for the Doctor of Nurse Practice Program.

### Fees, Housing, and Meal Plan Recommendation

As approved by the Associated Students of USF and the student body itself, the undergraduate student activity fee is proposed to remain at \$121 per semester. The undergraduate transportation fee currently remains at \$155 per semester. This fee is subject to change per notifications from SFMTA and is charged only to undergraduate students on the San Francisco campus enrolled in the College of Arts and Sciences, the School of Management and the School of Nursing & Health Professions.

The Graduate Student Senate maintains the activity fee for graduate students at \$35 per semester. As in prior years, this fee will not apply to students enrolled in the International School Leadership program at the School of Education.

Regularly-enrolled domestic graduate students registered for six or more units are automatically enrolled in the USF-sponsored health insurance plan. Graduate students who are able to provide proof that they have health insurance coverage of comparable (i.e., equal or better) quality from a United States-domiciled health insurance company may waive this requirement each academic year.

Concerning current fees taking place within the schools and College, for fiscal year 2024, the activity fee assessed to newly-matriculated part-time and full-time Master of Business Administration students during their first semester of enrollment will remain at \$750 and \$2,500, respectively. Graduate students at the School of Management in other programs, except MBA, EMBA, and ODP MPA, will continue to pay a student activity fee each semester of \$50, which will see no increase from fiscal year 2023. The School of Nursing and Health Professions will keep its clinical course fee at \$175 per course. Additionally, to cover the tracking of clinical placement hours, new Psy.D. students will be charged a one-time fee of \$280 while continuing Psy.D. students will be charged \$85 yearly. All other fees for programs, examinations, labs, fieldwork, and malpractice insurance will remain the same. The College of Arts and Sciences adds a one-time, post-bootcamp \$500 student activity fee.

The standard double room rate is planned to increase by 3.0% from \$5,655 to \$5,825 per semester and the meal plan is planned to increase by 7.4% from \$2,620 to \$2,815 per semester. The housing contract cancellation fee makes use of a sliding scale: \$250 for cancellations before June first, \$500 for cancellations in June, \$750 for July and \$1,000 for August and afterwards.

## Current (FY2023) and Recommended (FY2024) Student Fees

Fees	Curi	rent Academic Y	ear, FY2023	Following Academic Y	ear, FY2024
	Per Unit/Lab		Annual	Per Unit/Lab Semester	Annual
			(Fall/Spring)		(Fall/Spring)
ASUSF Student Activity Fee (traditional undergraduates) AGSUSF Student Activity Fee		\$121	\$242	\$121	\$242
(all graduate students exclusive of EARCOS)		\$35	\$70	\$35	\$70
Transportation Fee (traditional undergraduates only)*		\$155	\$310	\$155	\$310
*This fee is subject to change per notifications from SFMTA	and is charge	d only to underg	raduate students on t	the San Francisco campus	
in the College of Arts and Sciences, the School of Manage	ment and the	School of Nursi	ng & Health Professio	ns.	
USF-Sponsored Student Health Insurance Plan (Aetna)					
Fall		\$1,459		TBD	
Spring/Summer		\$2,021		TBD	
For the 2022-2023 academic year (FY23), the USF-sponsored	d Student Hea	Ith Insurance Pla	n premiums will be p	oublished on the USF website.	
SOM Graduate Student Fee (Excludes MBA, EMBA, and ODP	MPA student	ts)			
,		\$50	\$100	\$50	\$100
MBA Enrichment and Co-curricular Activities		and the	F. (2000)		
Full-time MBA		\$2,500*		\$2,500*	
Part-time MBA		\$750*		\$750*	
* first semester only					
SBA (Full-time Law students only, LLM Tax is excluded)		\$35	\$70	\$35	\$70
SBA (Part-time Law students only, per unit,		T-00-00	O#1070	400	
LLM Tax is excluded)	\$2			\$2	
LRAP (JD students only)	-	\$5	\$10	\$5	\$10
Law Visiting Student Fee		\$250	<b>410</b>	\$0	710
Law Intensive Advocacy Program	\$100	9250		\$0	
(Materials cost, per course)	9100			40	
Law Re-Examination Fee	\$500			\$500	
Nursing	<b>\$300</b>			\$500	
Clinical Lab					
Undergraduate (per lab)	\$175			\$175	
Graduate (per lab)	\$175			\$175	
Fieldwork	\$175			\$175	
	\$100			\$100	
Undergraduate (per related course)					
Graduate (per related course)	\$100			\$100	
Malpractice Insurance	\$25			¢25	
Undergraduate (per Clinical Lab)				\$25	
Graduate (per Clinical Lab)	\$25			\$25	
Other	\$30.310			\$20,210	
HESI exam fees by course	\$30-210	COE /Falls		\$30-210	
Clinical Psych TIME2TRACK (Fall 2021 entry or earlier)	d) ća	\$85 (fall)	cal	\$85 (fall)	i.
Clinical Psych TIME2TRACK (Fall 2022 entry and forward	u) \$2	80 (for 5-yr licen	sej	\$280 (for 5-yr license	:)
College of Arts & Sciences	ĆZE			ĆZE	
Undergraduate and Graduate (per lab)	\$25	ćr.		\$25	
Kinesiology Materials (KIN100 classes, per student)		\$5		\$5	
MS Data Science Student Activity Fee		\$0		\$500^	
^one-time, post program boot camp					
Housing Contract Cancellation Fee (Sliding Scale)			****		4
Before June 1			\$250		\$250
June			\$500		\$500
July			\$750		\$750
August and after			\$1,000		\$1,000

## Current (FY2023) and Recommended (FY2024) Room and Board Rates

Room Rates	Current Academic Year, FY2023			Following Academic Year, FY2024		
Traditional Style Halls	Semester		Annual (Fall/Spring)	Semester	Annual (Fall/Spring)	
Small Double Room	\$5,395		\$10,790	\$5,555	\$11,110	
Double Room	\$5,655		\$11,310	\$5,825	\$11,650	
Large Double Room	\$6,005		\$12,010	\$6,185	\$12,370	
Triple Room	\$4,525		\$9,050	\$4,660	\$9,320	
Small Single Room	\$7.015		\$14,030	\$7,225	\$14,450	
	* * * * * * * * * * * * * * * * * * * *					
Large Single Room	\$7,565		\$15,130	\$7,790	\$15,580	
RA Room	\$7,565		\$15,130	\$7,790	\$15,580	
Pedro Arrupe	Semester		Annual (Fall/Spring)	Semester	Annual (Fall/Spring)	
Small Double Room	\$5,285		\$10,570	\$5,445	\$10,890	
Large Double Room	\$5,900		\$11,800	\$6,075	\$12,150	
Small Single Room	\$7,015		\$14,030	\$7,225	\$14,450	
RA Room	\$7,565		\$15,130	\$7,790	\$15,580	
St. Anne's	Semester	Summer	Annual (Fall/Spring)	Semester	Summer Annual (Fall/Spring)	
	1040000000000	Semester	10.000001689446141		Semester	
Double Room	\$6,460	\$2,165	\$12,910	\$6,655	\$2,230 \$13,310	
Single Room	\$8,215	\$2,165	\$16,430	\$8,460	\$2,230 \$16,920	
Community Manager Room	\$7,565	n/a	\$15,130	\$7,790	n/a \$15,580	
Apartment Style Living - Loyola Village	Semester		Annual (Fall/Spring)	Semester	Annual (Fall/Spring)	
Apartment Type I Double Room	\$6,950		\$13,900	\$7,160	\$14,320	
Apartment Type II Double Room	\$7,145		\$14,290	\$7,360	\$14,720	
Apartment Type III Double Room	\$7,395		\$14,790	\$7,615	\$15,230	
Apartment Large Single Room	\$8,215		\$16,430	\$8,460	\$16,920	
Apartment Single Unit	\$8,750		\$17,500	\$9,015	\$18,030	
RA Room	\$7,565		\$15,130	\$7,790	\$15,580	
Apartment Style Living - Lone Mountain East	Semester		Annual (Fall/Spring)	Semester	Annual (Fall/Spring)	
Apartment Type I Double Room	\$7,155		\$14,310	\$7,370	\$14,740	
	100					
Apartment Type II Double Room	\$7,500		\$15,000	\$7,725	\$15,450	
Apartment Type III Double Room	\$7,615		\$15,230	\$7,845	\$15,690	
Apartment Large Single Room RA Room	\$8,625 \$7,565		\$17,250 \$15,130	\$8,885 \$7,790	\$17,770 \$15,580	
				3/15/	T. 17	
Apartment Style Living - Fulton Street (1982 Fulton)	Semester		Annual (Fall/Spring)	Semester	Annual (Fall/Spring)	
Apartment Type I Double	\$6,950		\$13,900	\$7,160	\$14,320	
Apartment Type II Double	\$7,145		\$14,290	\$7,360	\$14,720	
Apartment Type III Double	\$7,395		\$14,790	\$7,615	\$15,230	
Apartment Small Single	\$7,185		\$14,370	\$7,400	\$14,800	
Apartment Large Single	\$7,725		\$15,450	\$7,955	\$15,910	
RA Room	\$7,565		\$15,130	\$7,790	\$15,580	
Apartment Style Living - Fulton Flats (1563-1569 Fulton)	Semester		Annual (Fall/Spring)	Semester	Annual (Fall/Spring)	
Apartment Double Room	\$7,500		\$15,000	\$7,725	\$15,450	
Apartment Large Single Room	\$8,625		\$17,250	\$8,885	\$17,770	
RA Room	\$7,565		\$15,130	\$7,790	\$15,580	
Special Housing Rates	Desired			Niche		
	Period			Night		
Winter Break Intersession	\$250 \$250			\$250 \$250		
C						
Summer Room Nightly Rates	Night			Night		
Double Single	\$40			\$41		
Single	\$56			\$58		
Board plan is required for Toler Gillson, Haves Healy Long	Mountain De-	fic Wieg and	Framm			
Board plan is required for Toler, Gillson, Hayes-Healy, Lone			riomin			
Board Mini Meal Plan is required for Lone Mountain Main Board plan is not required for Loyola Village, Pedro Arrupe						
	Semester	Annual (Fa		Semester	Annual (Fall/Spring)	
Flexi Apartment Plan	\$1,025	\$2,050		\$1,100	\$2,200	
Flexi-cash Standard Meal Plan	\$2,620	\$5,240		\$2,815	\$5,630	
Flexi-cash Plus Meal Plan	\$3,350	\$6,700		\$3,600	\$7,200	
Flexi-cash Maxi Meal Plan	\$3,775	\$7,550		\$4,060	\$8,120	
Summer Daily Board Daves				D		
Summer Daily Board Rates Meals per Day	<b>Day</b> \$24			<b>Day</b> \$26		
mean per ony	724			<b>V20</b>		

## Tuition Rate Recommendation for FY24 with FY25 Previewed

The following table lists the tuition rates for FY23, the recommended tuition rates for FY24, and previewed rates for FY25.

	FY23	FY24	FY25 Previewed
	Per Unit Semester	Per Unit Semester	Per Unit Semester
UNDERGRADUATE TUITION:			
Arts and Sciences, Nursing & Health Professions, and Manag	ement (on SF Hilltop Camp	us)	
*All summer tuition is billed on a per unit basis.			
	\$1,310	\$1,375	\$1,440
Arts and Sciences, Nursing & Health Professions and Manage	ment (on SF Hilltop Camp	us) - Fall/Spring	
*Less than 12 units or units over 18			
	\$1,960 \$27,490	\$2,055 \$28,835	\$2,155 \$30,250
Undergraduate programs offered at satellite locations:			
Management Degree Completion Programs (BSM)			
	\$1,150	\$1,170	\$1,190
Nursing Health Professions			
*Less than 12 units or units over 18			
BSN-VANAP	\$1,555	\$1,570	\$1,585
GRADUATE TUITION:			
Arts and Sciences		W-02222	12 C 12 C 1
Graduate Programs	\$1,555	\$1,615	\$1,680
Management	4	4	4
MBA	\$1,650	\$1,700	\$1,750
MSEI	\$1,430	\$1,500	\$1,575
MSFA, MSFN, MSMI (FY21 new program)	\$1,555	\$1,600	\$1,645
EMBA (tuition only, cohort pricing)	\$25,080	\$25,805	\$26,555
MNA MSIS MDA	\$1,200	\$1,235	\$1,270
MSIS, MPA	\$1,245	\$1,270	\$1,295
MSOD	\$1,600	\$1,600	\$1,600
Nursing & Health Professions			
MPH	\$1,555	\$1,555	\$1,555
MSDHI	\$1,555	\$1,600	\$1,645
MSN	\$1,555	\$1,555	\$1,600
MEMSN	\$1,555	\$1,615	\$1,680
Doctoral (DNP)	\$1,555	\$1,570	\$1,585
Doctoral (PsyD)	\$1,555	\$1,555	\$1,555
Executive DNP (Doctoral; tuition only)	\$17,420	\$17,420	\$17,420
Education			
Masters	\$1,250	\$1,275	\$1,300
Graduate Online Programs	\$1,250	\$1,275	\$1,300
EARCOS	\$635	\$645	\$655
Credential Programs	\$1,065	\$1,085	\$1,105
San Francisco Unified School District	\$635	\$645	\$655
Doctoral	\$1,405	\$1,430	\$1,455
Law			
Full-time JD	\$26,290	\$27,050	\$27,565
Part-time JD - per unit (84-unit curriculum)	\$1,880	\$1,935	\$1,970
Part-time JD - per unit (87-unit curriculum)	\$1,820	\$1,875	\$1,910
Full-time LLM in ICL, LLM in IPTL	\$25,445	\$26,185	\$26,945
Part-time LLM in ICL - per unit	\$2,035	\$2,095	\$2,155
Part-time LLM in IPTL - per unit	\$2,035	\$2,095	\$2,155
LLM in Taxation	\$2,090	\$2,170	\$2,255
Master of Legal Studies in Taxation	\$1,680	\$1,745	\$1,815

Four-Year Summary: Tuition Rate, Unrestriced Financial Aid, and Net Tuition

	FY2022 Actual	FY2023 Projected	FY2024 Budget	FY2025 Previewed
Undergraduate	Actual	Frojecteu	Dauget	Fievieweu
Increase for Undergraduate Tuition	1.9%	3.9%	4.9%	4.9%
Increase for Residence Hall Rates	0.9%	2.5%	3.0%	3.0%
Increase for Meal Plan Rates	1.0%	2.5%	7.4%	7.5%
Typical Undergraduate Student Annual Cost	69,612	72,082	75,502	79,092
Typical Undergraduate Cost Increase	1.7%	3.5%	4.7%	4.8%
Resulting Undergraduate Tuition Revenue	310,134	323,813	348,994	378,011
Total Unrestricted Undergraduate Financial Aid	113,673	117,260	138, 188	152,144
Net Undergraduate Tuition	196,461	206,553	210,806	225,867
Graduate				
Tuition Revenue from Proposed Targets and Rates	120,388	111,965	116,173	129,882
Total Graduate Unrestricted Financial Aid	12,535	10,935	12,123	13,304
Net Graduate Tuition	107,853	101,031	104,050	116,578
Other Tuition (IEP)	111	86	-	***
University				
Tuition Exceptions	3,399	2,657	3,222	3,518
Total Net Tuition	301,026	305,013	311,633	338,927

Notes: Figures in \$1,000s excepting tuition rates