

University Budget Advisory Council
November 9, 2021
12:00-1:30 PM
<https://usfca.zoom.us/j/96797422943>

Agenda

12:00 p.m. Call to order. [Yang]

12:05 p.m. Roll-call. [Wong-Lee]

12:10 p.m. Discussion around draft Strategic Plan and capacity for longer-term, multi-year budget planning (Guests: Chinyere Oparah, Golden Venters, Pamela Balls Organista, April Crabtree).

Members of UBAC believe that the Strategic Plan (and any related plans) must explicitly or implicitly respond to questions such as the following, and would like to discuss these questions and the issues they may raise with members of the Strategic Planning Committee:

- What new undergraduate programs and graduate programs are envisioned?
- What is the 5-year forward-looking trajectory of undergraduate matriculant targets? (for international transfers, international FYFT, domestic transfers, domestic FYFT)
- What is the 5-year forward-looking trajectory of graduate matriculant targets? (for international transfers, international FYFT, domestic transfers, domestic FYFT)
- 5-year forward-looking plan for sophomore/junior/super-senior return rates?
- 5-year forward-looking plan for tuition/room/board increase rates?
- 5-year forward-looking plan for discount rates?
- What are the forward-looking assumptions about how general operating pools will have to grow to keep up (or not) with inflation?
- What big capital projects over the next five years?
- What assumptions about philanthropy (current giving, major gifts supporting capital projects, major gifts supporting operating budget relief)?

In our conversation with the Provost and her colleagues, UBAC members are hoping to understand when and how answers to these questions will be incorporated into the draft of the Strategic Plan. UBAC would like to understand how the answers to these questions support resolution of the university's recurring structural deficit in its operating budget.

1:15 p.m. Approval of October 12, 2021 action minutes. [Rangitsch]

1:20 p.m. Open Q&A / FAQ / discussion / good of the order. [All]

1:30 p.m. ADJOURN