The City requires private higher education institutions to submit an IMP every 10 years.

An IMP must include:
- Current and future population
- Size and location of existing facilities
- Anticipated development projects
- Potential impacts on the surrounding neighborhood and mitigation measures

The San Francisco Planning Commission accepted the current IMP in March 2014.

Development of the IMP and review with City Planning staff took over 3 years.

Required updates to the IMP highlighting completed, ongoing, scheduled and abandoned projects were submitted in 2016, 2018 and 2021.
### 2014 IMP Enrollment Projections

**IMP Enrollment Projections**
- Growth of 82 students per year, on average
- Proportional growth in faculty and staff

<table>
<thead>
<tr>
<th></th>
<th>Fall 2011*</th>
<th>Fall 2019 Actual</th>
<th>Fall 2021 Actual</th>
<th>Fall 2022 IMP Projections</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Hilltop Campus</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Population</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Resident Students</td>
<td>2,082</td>
<td>2,302</td>
<td>2,474</td>
<td>2,863</td>
</tr>
<tr>
<td>Non-Resident Students</td>
<td>6,649</td>
<td>6,539</td>
<td>4,887</td>
<td>6,772</td>
</tr>
<tr>
<td><strong>Total Hilltop Campus Students</strong></td>
<td>8,731</td>
<td>8,841</td>
<td>7,361</td>
<td>9,635</td>
</tr>
<tr>
<td><strong>Faculty Headcount</strong></td>
<td>992</td>
<td>1,139</td>
<td>1,100</td>
<td>1,095</td>
</tr>
<tr>
<td><strong>Staff Headcount</strong></td>
<td>1,178</td>
<td>1,008</td>
<td>928</td>
<td>1,300</td>
</tr>
<tr>
<td><strong>Total Faculty &amp; Staff</strong></td>
<td>2,170</td>
<td>2,147</td>
<td>2,028</td>
<td>2,395</td>
</tr>
</tbody>
</table>

University of San Francisco
IMP Projects Realized

- Academic space improvements
- 600 beds on-campus housing with integrated student life space and dining commons
- 160 parking spaces under new residence hall
- Athletics facilities improvements at War Memorial Gym, Ulrich Field
- Ongoing facility upgrades and renovations
- Landscape and site improvements
IMP Ongoing Projects

- Academic space improvements including Harney Science and Gleeson Theater renovations
- New basketball practice facilities and Koret Center improvements
- Ongoing facility upgrades and renovations
- Landscape and site improvements
- The proposed Upper Campus and Welch Field Academic Buildings are no longer being considered

University of San Francisco
2024 IMP SCOPE

10-Year Program
• Campus population confirmation (enrollment, faculty and staff)
• Academic vision and program status
• Classroom utilization and space needs

Land and Building Use and Space Distribution
• Lone Mountain Campus
• Existing branch campuses, facilities and sites

New USF Sites
• Bloodbank
• Integration of SFAI

Circulation
• Vehicular routes
• Parking
• Transit
• Bicycle
• Pedestrian

Open Space Framework
• Campus gateways
• Streetscape enhancements
• Landscape management and campus succession plan

Infrastructure

University of San Francisco
USF IMP & USF Strategic Plan

- How well does current space accommodate changes in pedagogy and ‘the new normal’?

- How do the Blood Bank and potential SFAI acquisition factor into existing and new program requirements and space needs?

- How will USF manage enrollment over the next ten years and how will the distributed campuses factor into that?

*How will these and other considerations translate into USF’s capital projects 2024-2034*
SCHEDULE & POTENTIAL ENGAGEMENT STRATEGY

2022
Internal Planning
- Working Group meeting monthly
- Board of Trustees updates quarterly
- Town Halls with students, staff, faculty
- Focus groups with other key stakeholders

2022 - 2023
Public Process
- Neighborhood engagement
- Review meetings with city staff, as appropriate

2023
City Review & Action
- Meetings with City and Planning Commission

University of San Francisco